

The Appendix Section

This section of the budget contains the following information:

- **Changes In Net Assets- Last Seven Fiscal Years**
- **Principal Property Taxpayers**
- **Changes in Fund Balances, Governmental Funds- Last Ten Fiscal Years**
- **Assessed and Estimated Actual Value of Taxable Property- Last Ten Fiscal Years**
- **Net Assets By Component- Last Six Fiscal Years**
- **Fund Balances, Governmental Funds- Last Eight Fiscal Years**
- **Property Tax Levies and Collections- Last Ten Fiscal Years**
- **Ratios of Outstanding Debt By Type**
- **Legal Debt Margin Information**
- **Demographic and Economic Statistics- Last Ten Fiscal Years**
- **Operating Indicators by Function/Program- Last Ten Fiscal Years**
- **Capital Asset Statistic By Function/Program- Last Five Fiscal Years**
- **Employment Data**
- **Full-Time Position Summaries by Function (City-wide)**
- **Bristol vs. State of Connecticut Per Capita/Percent of Total Data**
- **Index**

Changes In Net Assets- Last Seven Fiscal Years

	2016	2015	2014	2013	2012	2011	2010
Expenses							
Governmental activities:							
General government	\$ 20,970,806	\$ 15,826,836	\$ 10,867,000	\$ 12,352,000	\$ 12,567,000	\$ 12,549,000	\$ 14,433,000
Public Safety	33,028,169	25,983,268	31,240,000	31,136,000	30,704,000	31,719,000	31,548,000
Public Works	33,358,035	28,439,401	27,337,000	25,065,000	31,689,000	25,183,000	24,696,000
Health and Welfare	8,749,471	8,536,374	6,705,000	7,243,000	6,003,000	6,327,000	5,656,000
Libraries	3,232,404	3,443,583	2,902,000	3,032,000	3,121,000	2,739,000	2,651,000
Parks and Recreation	3,744,334	3,420,506	3,344,000	3,345,000	3,926,000	3,201,000	2,972,000
Education	142,696,114	136,084,395	132,972,000	128,708,000	133,432,000	123,128,000	122,597,000
Miscellaneous	-	-	-	-	-	-	-
Interest on long-term debt	2,093,677	2,306,348	2,584,000	3,041,000	2,070,000	2,830,000	2,246,000
Total governmental activities expenses	247,873,010	224,040,711	217,951,000	213,922,000	223,512,000	207,676,000	206,799,000
Business-type activities:							
Water	7,585,568	7,267,743	6,909,000	7,066,000	6,775,000	6,529,000	6,208,000
Total business-type activities net position	7,585,568	7,267,743	6,909,000	7,066,000	6,775,000	6,529,000	6,208,000
Total primary government expenses	255,458,578	231,308,454	224,860,000	220,988,000	230,287,000	214,205,000	213,007,000
Program Revenues							
Governmental activities							
Charges for services:							
General government	1,310,578	1,756,430	2,389,000	2,151,000	2,114,000	2,310,000	2,481,000
Public Works	9,888,737	7,991,234	8,573,000	7,380,000	7,263,000	7,138,000	6,582,000
Education	1,308,475	1,464,302	1,324,000	1,405,000	1,850,000	1,903,000	2,132,000
Other	2,064,396	1,774,339	2,457,000	1,839,000	2,693,000	2,431,000	2,492,000
Operating grants and contributions	79,078,101	76,414,293	76,664,000	69,848,000	73,300,000	69,468,000	68,554,000
Capital grants and contributions	7,648,148	2,735,539	4,950,000	8,696,000	42,600,000	10,704,000	4,014,000
Total governmental activities program revenues	101,298,435	92,136,137	96,357,000	91,319,000	129,820,000	93,954,000	86,255,000
Business-type Activities:							
Charges for services	7,431,065	7,344,944	7,207,000	7,259,000	6,838,000	6,327,000	5,668,000
Capital grants and contributions	-	-	28,000	25,000	27,000	8,000	33,000
Total business-type activities program revenues	7,431,065	7,344,944	7,235,000	7,284,000	6,865,000	6,335,000	5,701,000
Total primary government program revenues	108,729,500	99,481,081	103,592,000	98,603,000	136,685,000	100,289,000	91,956,000

**Principal Property Taxpayers
(In Thousands)**

Taxpayer	October 1, 2014			October 1, 2005		
	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value
ESPN	\$ 193,854,000	1	5.07%	\$ 224,175,000	1	7.10%
Connecticut Light & Power	49,359,000	2	1.29%	25,809,000	3	1.20%
Covanta	44,829,000	3	1.20%	-		0.00%
Bristol Center LLC	32,758,000	4	0.86%	-		0.00%
Federal Realty Investment Trust	22,149,000	5	0.58%	13,598,000	6	0.40%
Bristol Sports Dst	20,791,000	6	0.54%	-		0.00%
Carpenter Realty Company	20,483,000	7	0.54%	11,648,000	9	0.40%
Festival Fun Parks	14,755,000	8	0.39%	-		0.00%
Huntington Woods Limited Partnership	14,069,000	9	0.37%	-		0.00%
Elk Bristol Annex LLC	13,892,000	10	0.36%	-		0.00%
Ogden Martin Systems of Bristol Inc	-		0.00%	37,977,000	2	1.20%
Webster Bank	-		0.00%	15,374,000	4	0.80%
Theis Precision Steel	-		0.00%	14,885,000	5	0.50%
Barnes Group	-		0.00%	13,431,000	7	0.40%
Otis Elevator	-		0.00%	11,831,000	8	0.40%
Bristol Industries Associates LLC	-		0.00%	10,369,000	10	0.30%
Total	\$ 426,939,000		11.20%	\$ 379,097,000		12.70%

October 1, 2014 Assessment
October 1, 2005 Assessment
Source: City of Bristol, Office of Tax Assessor

** New ownership as of 4/28/2005
*** Real estate ownership entity for Covanta

Changes in Fund Balances, Governmental Funds- Last Ten Fiscal Years
(In Thousands)

	2016	2015	2014	2013	2012
Revenues:					
Taxes and assessments	\$ 133,131,825	\$ 132,661,254	\$ 126,878,000	\$ 124,646,000	\$ 116,805,000
Interest an lien fees on delinquent taxes and assessments	920,530	953,500	904,000	1,024,000	750,000
Licenses, permits and fees	3,334,376	2,321,204	7,141,000	6,971,000	7,397,000
Intergovernmental	86,380,385	82,155,003	82,123,000	82,065,000	122,110,000
Charges for services	11,225,218	10,889,718	6,512,000	5,557,000	6,222,000
Income on investments	1,811,405	1,670,515	394,000	318,000	318,000
Miscellaneous	3,266,211	2,718,572	2,746,000	2,935,000	2,018,000
Total revenues	240,069,950	233,369,766	226,698,000	223,516,000	255,620,000
Expenditures:					
General government	7,766,024	6,898,392	6,952,000	7,192,000	7,119,000
Public Safety	23,926,373	24,357,911	22,730,000	22,336,000	21,610,000
Public Works	19,801,976	20,356,499	20,363,000	18,806,000	22,437,000
Health and Welfare	8,078,721	7,997,968	6,516,000	6,037,000	6,099,000
Libraries	2,299,115	2,168,546	2,020,000	2,016,000	2,306,000
Parks and Recreation	2,981,876	2,539,006	2,375,000	2,495,000	2,822,000
Education	120,645,180	118,488,322	114,144,000	107,414,000	111,168,000
Citywide:					
Employee benefits and pensions	3,631,894	3,107,573	3,719,000	3,349,000	3,898,000
Insurance	27,289,295	30,653,291	820,000	586,000	967,000
Capital outlay	541,457	768,352	379,000	946,000	514,000
Miscellaneous	18,507,685	8,324,692	7,569,000	27,462,000	55,434,000
Debt service:					
Principal retirement	6,511,853	6,472,551	6,556,000	6,645,000	4,545,000
Interest and fiscal charges	2,372,010	2,486,904	2,738,000	3,191,000	2,620,000
Total expenditures	244,353,459	234,620,007	196,881,000	208,475,000	241,539,000
Excess of revenues over (under) expenditures	(4,283,509)	(1,250,241)	29,817,000	15,041,000	14,081,000
Other Financing Sources (Uses)					
Transfers in	16,366,913	19,514,255	19,653,000	20,660,000	14,946,000
Transfers out	(16,366,913)	(19,514,255)	(48,876,000)	(46,937,000)	(39,124,000)
Proceeds from capital leases	-	-	-	-	-
Proceeds from borrowing	2,724,099	-	-	-	-
Proceeds from refunding	7,117,000	-	-	-	21,823,000
Premium on bonds issued	488,252	-	-	-	2,932,000
Payment to refunded bond escrow agent	(7,498,214)	-	-	-	(24,569,000)
Total other financing sources (uses)	2,831,137	-	(29,223,000)	(26,277,000)	(23,992,000)
Net changes in fund balances	\$ (1,452,372)	\$ (1,250,241)	\$ 594,000	\$ (11,236,000)	\$ (9,911,000)

Debt Service as a Percentage of Noncapital Expenditures	3.8%	4.0%	5.0%	5.5%	3.9%
---	------	------	------	------	------

Note: Schedule prepared on the modified accrual basis of accounting.

Changes in Fund Balances, Governmental Funds- Last Ten Fiscal Years
(In Thousands)
(continued)

	2011	2010	2009	2008	2007
Revenues:					
Taxes and assessments	\$ 116,771,000	\$ 110,803,000	\$ 110,097,000	\$ 105,520,000	\$ 102,760,000
Interest an lien fees on delinquent taxes and assessments	927,000	1,073,000	1,087,000	1,012,000	1,053,000
Licenses, permits and fees	6,983,000	6,184,000	6,241,000	6,028,000	5,897,000
Intergovernmental	83,270,000	75,924,000	74,737,000	104,114,000	72,764,000
Charges for services	6,337,000	7,314,000	6,834,000	7,475,000	7,299,000
Income on investments	264,000	347,000	1,206,000	2,643,000	3,307,000
Miscellaneous	1,895,000	1,706,000	1,724,000	1,664,000	2,054,000
Total revenues	216,447,000	203,351,000	201,926,000	228,456,000	195,134,000
Expenditures:					
General government	6,820,000	7,294,000	7,264,000	7,520,000	8,274,000
Public Safety	22,250,000	21,799,000	21,181,000	20,905,000	19,957,000
Public Works	17,804,000	17,111,000	21,280,000	19,919,000	19,683,000
Health and Welfare	6,095,000	5,488,000	6,265,000	5,611,000	4,784,000
Libraries	1,976,000	1,981,000	1,969,000	1,981,000	1,963,000
Parks and Recreation	2,433,000	2,396,000	2,487,000	2,419,000	2,234,000
Education	106,565,000	106,740,000	105,358,000	131,203,000	96,495,000
Citywide:					
Employee benefits and pensions	4,393,000	2,637,000	2,702,000	2,892,000	2,719,000
Insurance	465,000	589,000	681,000	655,000	713,000
Capital outlay	1,352,000	792,000	758,000	837,000	692,000
Miscellaneous	19,760,000	10,521,000	15,309,000	10,906,000	16,715,000
Debt service:					
Principal retirement	4,575,000	4,570,000	4,935,000	4,934,000	5,099,000
Interest and fiscal charges	2,002,000	2,292,000	2,009,000	2,306,000	1,855,000
Total expenditures	196,490,000	184,210,000	192,198,000	212,088,000	181,183,000
Excess of revenues over (under) expenditures	19,957,000	19,141,000	9,728,000	16,368,000	13,951,000
Other Financing Sources (Uses)					
Transfers in	12,665,000	13,797,000	14,150,000	14,895,000	14,015,000
Transfers out	(37,217,000)	(37,620,000)	(36,165,000)	(35,293,000)	(34,227,000)
Proceeds from capital leases	-	-	8,900,000	-	-
Proceeds from borrowing	39,587,000	-	-	-	21,606,000
Proceeds from refunding	-	-	-	-	-
Premium on bonds issued	1,096,000	-	66,000	-	-
Payment to refunded bond escrow agent	-	-	-	-	-
Total other financing sources (uses)	16,131,000	(23,823,000)	(13,049,000)	(20,398,000)	1,394,000
Net changes in fund balances	\$ 36,088,000	\$ (4,682,000)	\$ (3,321,000)	\$ (4,030,000)	\$ 15,345,000
Debt Service as a Percentage of Noncapital Expenditures					
	3.8%	4.0%	4.0%	3.8%	4.4%

**Assessed and Estimated Actual Value of Taxable Property-
Last Ten Fiscal Years
(In Thousands)**

Fiscal Year	Residential	Commercial	Industrial	Personal Property	Motor Vehicle
2016	\$ 2,526,113,000	\$ 494,204,000	\$ 218,325,000	\$ 522,136,000	\$ 372,552,000
2015	2,520,182,000	492,698,000	218,310,000	528,973,000	373,950,000
2014	2,517,026,000	485,406,000	222,796,000	470,728,000	369,672,000
2013	2,508,327,000	475,097,000	223,871,000	432,801,000	363,427,000
2012	(3) 3,041,932,000	495,045,000	230,458,000	408,548,000	365,967,000
2011	3,038,627,000	486,786,000	230,731,000	387,052,000	342,385,000
2010	3,119,391,000	760,652,000	232,187,000	381,500,000	331,617,000
2009	3,026,970,000	454,990,000	242,253,000	372,646,000	323,890,000
2008	(3) 3,022,346,000	441,107,000	235,464,000	365,396,000	342,196,000
2007	2,015,854,000	284,262,000	183,537,000	373,548,000	338,877,000

Source:

Notes:

- (1) Assessed values for all real and personal property located within the City on October 1 are included on the Grand List by the Assessor's Office. A Board of Assessment Appeals determines whether adjustments to the Assessor's list under appeal are warranted. Assessments are computed at 70% of market value. A revaluation of all property within the City is required to be completed no less than every ten years.
- (2) Equalized Net Grand List is compiled by the State of Connecticut, Office of Policy and Management, as a factor in figuring aid to education, and is produced by comparing sample sales of real estate, or market value, to the assessed value of the property on the Town/City's books. The resulting sales assessment ratio is used to equalize grand lists for each Town/City in Connecticut. These computations usually take one year to compile.
- (3) Revaluation year

**Assessed and Estimated Actual Value of Taxable Property-
Last Ten Fiscal Years
(In Thousands)
(continued)**

Fiscal Year	Less Tax-Exempt Property	Total Taxable Assessed Value	Total Direct Tax Rate	Estimated Actual Taxable Value	Taxable Assessed Value as a Percentage of Actual Taxable Value (2)
2016	\$ 288,994,000	\$ 3,845,132,000	36.03%	\$ 5,493,045,000	70%
2015	312,023,000	3,822,090,000	34.61%	5,460,128,000	70%
2014	232,210,000	3,833,418,000	34.61%	5,479,591,000	70%
2013	226,673,000	3,776,850,000	33.50%	5,395,500,000	70%
2012	223,986,000	4,317,964,000	28.75%	6,168,720,000	70%
2011	211,187,000	4,274,394,000	27.24%	6,106,277,000	70%
2010	181,046,000	4,644,301,000	27.24%	6,250,208,000	70%
2009	174,309,000	4,246,440,000	25.99%	6,066,343,000	70%
2008	171,074,000	4,235,435,000	34.71%	6,050,621,000	70%
2007	155,518,000	3,040,560,000	34.21%	4,343,658,000	70%

**Net Assets By Component- Last Six Fiscal Years
(In Thousands)**

	2016	2015	2014	2013	2012	2011
Governmental activities:						
Net investment in capital assets	\$ 268,588,824	\$ 261,086,435	\$ 256,306,000	\$ 251,935,000	\$ 226,701,000	\$ 179,772,000
Restricted	179,606,533	1,109,796	1,095,000	1,004,000	930,000	752,000
Unrestricted	81,904,688	275,282,127	36,201,000	30,900,000	46,977,000	61,786,000
Total governmental activities net position	530,100,045	537,478,358	293,602,000	283,839,000	274,608,000	242,310,000
Business-type activities:						
Net investment in capital assets	20,196,326	20,654,635	20,910,000	20,027,000	19,971,000	19,706,000
Unrestricted	6,832,695	6,528,889	5,494,000	5,377,000	4,810,000	5,314,000
Total business-type activities net position	27,029,021	27,183,524	26,404,000	25,404,000	24,781,000	25,020,000
Primary government:						
Net investment in capital assets	288,785,150	281,741,070	277,216,000	271,962,000	246,672,000	199,478,000
Restricted	179,606,533	1,109,796	1,095,000	1,004,000	930,000	752,000
Unrestricted	88,737,383	281,811,016	41,695,000	36,277,000	51,787,000	67,100,000
Total primary government activities net position	\$ 557,129,066	\$ 564,661,882	\$ 320,006,000	\$ 309,243,000	\$ 299,389,000	\$ 267,330,000

Notes:

Schedule prepared on the accrual basis of accounting.

**Fund Balances, Governmental Funds- Last Eight Fiscal Years
(In Thousands)**

	2016	2015	2014	2013	2012	2011	2010	2009
General fund:								
Reserved	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 749,000	\$ 998,000
Unreserved	-	-	-	-	-	-	27,323,000	26,953,000
Nonspendable	8,817	588	2,000	3,000	2,000	10,000	-	-
Committed	3,064,919	3,057,414	3,856,000	3,835,000	3,848,000	4,975,000	-	-
Assigned	4,345,929	2,053,023	1,113,000	2,112,000	1,617,000	2,008,000	-	-
Unassigned	28,737,167	26,605,958	25,955,000	24,149,000	23,963,000	21,444,000	-	-
Total general fund	\$ 36,156,832	\$ 31,716,983	\$ 30,926,000	\$ 30,099,000	\$ 29,430,000	\$ 28,437,000	\$ 28,072,000	\$ 27,951,000
All other governmental funds:								
Reserved	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,611,000	\$ 5,409,000
Unreserved, reported in:								
Special Revenue Funds	-	-	-	-	-	-	8,726,000	8,301,000
Capital Projects Funds	-	-	-	-	-	-	(22,123,000)	(6,289,000)
Permanent Funds	-	-	-	-	-	-	419,000	375,000
Nonspendable	923,563	866,420	834,000	766,000	690,000	540,000	-	-
Restricted	5,549,614	6,008,399	5,301,000	3,068,000	4,004,000	3,339,000	-	-
Committed	16,472,513	18,074,519	17,696,000	19,134,000	28,171,000	34,916,000	-	-
Assigned	152,698	108,028	59,000	-	120,000	73,000	-	-
Unassigned	(15,716,865)	(11,783,622)	(8,576,000)	(7,421,000)	(5,533,000)	(512,000)	-	-
Total all other governmental funds	\$ 7,381,523	\$ 13,273,744	\$ 15,314,000	\$ 15,547,000	\$ 27,452,000	\$ 38,356,000	\$ 2,633,000	\$ 7,796,000

Notes:

- (1) Schedule prepared on the modified accrual basis of accounting.
- (2) The City began to report new fund categories when it implements GASB Statement No. 54 in fiscal year 2011.

**Property Tax Levies and Collections- Last Ten Fiscal Years
(In Thousands)**

Fiscal Year Ended June 30,	Tax Rate in Mills	Taxes Levied for the Fiscal Year	Collected Within the Fiscal Year of the Levy	
			Amount	Percent of Levy
2016	34.61%	\$ 133,581,000	\$ 131,820,000	98.68%
2015	34.61%	133,926,000	131,874,000	98.47%
2014	33.50%	127,580,000	125,620,000	98.46%
2013	28.75%	125,055,000	123,492,000	98.75%
2012	27.24%	117,108,000	115,629,000	98.74%
2011	27.24%	116,860,000	115,256,000	98.63%
2010	25.99%	110,770,000	108,912,000	98.32%
2009	25.99%	110,740,000	108,691,000	98.15%
2008	34.71%	106,413,000	104,402,000	98.11%
2007	34.21%	103,075,000	100,951,000	97.94%

Source: Tax Collector's Report; Comprehensive Annual Financial Report.

**Ratios of Outstanding Debt By Type
(In Thousands)**

Fiscal Year	Governmental Activities	Business-Type Activities	Total Primary Government	Ratio of Debt to Estimated Taxable Assessed Value	Debt Per Capita	Total Debt Outstanding as a Percentage of Personal Income
	General Obligation Bonds	Water				
2016	\$ 63,161,855	\$ 3,408,163	\$ 66,570,018	1.73%	1,099	0.05%
2015	66,950,826	3,652,100	70,602,926	1.85%	1,165	0.04%
2014	73,745,000	4,142,000	77,887,000	1.93%	1,222	0.05%
2013	79,042,000	4,118,000	83,160,000	2.20%	1,340	0.04%
2012	85,838,000	4,723,000	90,561,000	2.10%	1,462	0.04%
2011	89,235,000	5,263,000	94,498,000	2.21%	1,551	0.04%
2010	54,225,000	5,000,000	59,225,000	1.39%	972	0.04%
2009	58,793,000	5,549,000	64,342,000	1.52%	1,060	0.04%
2008	54,826,000	6,109,000	60,935,000	1.44%	999	0.04%
2007	59,762,000	7,034,000	66,796,000	1.54%	1,090	0.04%
2006	43,255,000	4,355,000	47,610,000	1.07%	781	0.05%

Note: Details regarding the City's outstanding debt can be found in the notes to the financial statements.

**Legal Debt Margin Information
Last Seven Fiscal Years**

	2016	2015	2014	2013	2012	2011	2010
Debt limitation	\$ 938,448,000	\$ 935,963,000	\$ 894,341,000	\$ 879,487,000	\$ 822,668,000	\$ 823,725,000	\$ 782,901,000
Total net debt applicable to limit	135,362,808	135,362,808	86,303,000	93,369,000	100,679,000	104,310,000	93,200,000
Legal Debt Margin	\$ 803,085,192	\$ 800,600,192	\$ 808,038,000	\$ 786,118,000	\$ 721,989,000	\$ 719,415,000	\$ 689,701,000
Total net debt applicable to the limit as percentage of debt limit	14.42%	14.46%	9.65%	10.62%	12.24%	12.66%	11.90%

Demographic and Economic Statistics- Last Ten Fiscal Years

Calendar Year	Population (1)	Per Capita Income (2)	Median Age (2)	School Enrollment (3)	Unemployment Rate (4)	Personal Income (5)
2016	60,570	30,555	40	8,353	6.3%	35,534
2015	60,586	30,555	40	8,052	7.0%	35,354
2014	60,603	30,555	40	8,228	7.6%	35,534
2013	60,603	30,555	40	8,366	8.2%	35,534
2012	60,510	30,555	40	8,365	8.8%	35,534
2011	60,092	30,555	40	8,508	9.4%	35,534
2010	60,927	30,555	40	8,699	9.8%	35,534
2009	60,679	30,555	40	8,656	9.1%	35,534
2008	60,991	30,555	40	8,781	6.1%	35,534
2007	61,258	25,782	39	8,892	5.1%	35,534
2006	60,992	25,782	39	9,008	4.9%	35,534

(1) Source: State Health Department

(2) Source: State Department of Economic Development, 2010 Census

(3) Source: Bristol Board of Education

(4) Source: State Department of Labor (2012 Average as of August 31, 2012)

(5) Source: U.S. Census Bureau, 2000 Census

Operating Indicators by Function/Program- Last Ten Fiscal Years

Function/Program	2016	2015	2014	2013	2012
General Government					
Building permits issued	1,566	1,403	1,420	1,284	1,325
Police					
Physical arrests	2,228	2,345	2,389	2,539	2,638
Parking violations	2,391	1,556	1,969	2,478	3,443
Traffic violations	7,528	7,107	7,143	6,767	6,072
Fire					
Emergency responses	2,361	2,261	2,037	2,195	2,935
Fires extinguished	268	222	224	249	272
Inspections	1,237	1,246	884	877	998
Refuse Collection					
Refuse collected (tons per day)	62.03	62.87	62.86	65.20	73.61
Recyclables collected (tons per day)	15.56	18.36	16.98	16.64	16.11
Other Public Works					
Street resurfacing (miles)	16.50	14.30	12.50	10.20	8.20
Potholes repaired	750	850	800	750	750
Parks and Recreation					
Athletic field permits issued	1,832	1,739	1,696	1,522	1,591
Library					
Volumes in collection	227,372	232,082	213,151	214,288	215,250
Total volumes borrowed	275,736	313,755	311,116	311,714	327,807
Water					
New connections:					
Water main breaks	19	31	27	21	19
Average daily production (thousands of gallons)	5,117	5,270	5,020	5,118	5,219
Peak daily production (thousands of gallons)	8,498	7,754	7,006	7,731	8,841
Wastewater					
Average daily sewage treatment (millions of gallons daily)	5.80	7.10	8.90	8.10	9.30

**Operating Indicators by Function/Program- Last Ten Fiscal Years
(continued)**

Function/Program	2011	2010	2009	2008	2007
General Government					
Building permits issued	1,322	1,494	1,512	1,533	1,728
Police					
Physical arrests	2,655	2,920	3,289	2,526	3,451
Parking violations	1,695	3,103	3,969	4,309	3,402
Traffic violations	8,560	10,492	10,200	10,098	10,246
Fire					
Emergency responses	1,353	999	1,016	2,636	3,036
Fires extinguished	233	200	124	280	252
Inspections	1,255	1,978	814	849	475
Refuse Collection					
Refuse collected (tons per day)	67.24	69.17	69.93	73.00	76.52
Recyclables collected (tons per day)	13.35	13.48	13.58	12.00	11.00
Other Public Works					
Street resurfacing (miles)	7.50	5.50	11.00	9.20	8.80
Potholes repaired	830	920	1,050	1,000	1,000
Parks and Recreation					
Athletic field permits issued	1,246	1,050	1,050	1,083	992
Library					
Volumes in collection	209,150	200,600	193,869	192,261	180,180
Total volumes borrowed	331,043	344,386	351,025	353,329	336,680
Water					
New connections:					
Water main breaks	15	24	21	19	23
Average daily production (thousands of gallons)	5,455	5,261	5,400	5,500	5,300
Peak daily production (thousands of gallons)	9,720	7,474	7,716	7,385	8,074
Wastewater					
Average daily sewage treatment (millions of gallons daily)	8.50	8.60	8.60	8.00	8.96

Capital Asset Statistic By Function/Program- Last Five Fiscal Years

Function/Program	2016	2015	2014	2013	2012
Police					
Stations	1	1	1	1	1
Zone offices	1	1	1	1	1
Patrol units	30	30	30	30	30
Fire stations	5	5	5	5	5
Refuse collection					
Collection trucks	25	27	27	25	30
Other Public Works					
Streets (miles)	235.0	235.0	235.0	235.0	232.0
Highways (miles)	20.8	20.8	20.8	20.8	20.8
Streetlights	5,539	5,539	5,538	5,535	5,523
Traffic signals	24	24	24	24	24
Parks and Recreation					
Acreage	730	730	720	700	700
Playgrounds	8	8	8	8	8
Baseball/softball diamonds	23	15	15	12	10
Soccer/football fields	6	6	6	6	5
Community centers	-	-	-	-	-
Water					
Water mains (miles)	313	313	313	313	313
Fire hydrants	1,608	1,601	1,611	1,596	1,596
Storage capacity (thousands of gallons)	1,281,105	1,281,105	1,281,105	1,281,105	1,281,105
Wastewater					
Sanitary sewers (miles)	245.10	243.40	243.40	242.90	242.90
Storm sewers (miles)	224.50	224.00	223.50	223.10	223.10
Treatment capacity (millions per day)	10.75	10.75	10.75	10.75	10.75

Employment Data

Employment Data

<i>Period</i>	<i>City of Bristol</i>		<i>Percentage Unemployed</i>		
	<i>Employed</i>	<i>Unemployed</i>	<i>City of Bristol</i>	<i>Hartford Labor Market</i>	<i>State of Connecticut</i>
March 2017.....	31,513	1,986	5.9	5.1	5.1
Annual Average					
2016.....	31,038	1,958	5.9	5.3	5.3
2015.....	30,772	2,127	6.5	5.6	5.6
2014.....	31,282	2,406	7.2	6.7	6.7
2013.....	30,635	2,742	8.2	7.9	7.9
2012.....	31,220	2,947	8.6	8.4	8.3
2011.....	31,618	3,181	9.2	8.9	8.8
2010.....	31,557	3,444	9.8	9.1	9.0
2009.....	31,932	3,161	9.0	8.3	8.2
2008.....	32,315	2,092	6.1	5.9	5.8
2007.....	32,602	1,734	5.1	4.7	4.6

Source: Department of Labor, State of Connecticut

Employment by Industry

<i>Sector</i>	<i>City of Bristol</i>		<i>State of Connecticut</i>	
	<i>Number</i>	<i>Percent</i>	<i>Number</i>	<i>Percent</i>
Agriculture, forestry, fishing and hunting, and mining.....	51	0.2%	7,214	0.4%
Construction.....	1,898	6.2	100,593	5.6
Manufacturing.....	4,395	14.3	191,286	10.7
Wholesale trade.....	986	3.2	44,581	2.5
Retail trade.....	3,486	11.4	193,799	10.9
Transportation warehousing, and utilities....	898	2.9	66,850	3.8
Information.....	1,598	5.2	41,486	2.3
Finance, insurance, real estate, and leasing..	2,996	9.8	163,822	9.2
Professional, scientific, management, administrative, and waste management.....	2,433	7.9	199,942	11.2
Education, health and social services.....	6,842	22.3	471,587	26.5
Arts, entertainment, recreation, accommodation and food services.....	2,559	8.4	153,516	8.6
Other services (except public admin.).....	1,102	3.6	79,998	4.5
Public Administration.....	1,392	4.5	66,743	3.7
Total Labor Force, Employed.....	30,636	100.0%	1,781,417	100.0%

Source: American Community Survey 2011-2015

Full-Time Position Summaries by Function (City-wide)

Department	Position	Budget Year		
		2016	2017	2018
General Government				
Mayor's Office				
	Mayor	1	1	1
	Executive Assistant to the Mayor	1	1	1
	Administrative Aide	0.5	0.5	0.5
	Subtotal Mayor's Office	2.5	2.5	2.5
Registrars of Voters				
	Registrar of Voters	1	1	1
	Registrar of Voters	1	1	1
	Registrar Clerk	1	1	1
	Subtotal Registrars of Voters	3	3	3
Assessor's				
	Assessor	1	1	1
	Deputy Assessor	1	1	1
	Administrative Assistant	1	1	1
	Principal Clerk	1	1	1
	Sales Ratio Clerk	1	1	1
	Assessment Technician	1	1	1
	Subtotal Assessor's	6	6	6
Tax Collector				
	Tax Collector	1	1	1
	Deputy Tax Collector	1	1	1
	Administrative Assistant	1	1	1
	Principal Clerk	2	2	2
	Principal Clerk	0.5	0.5	0.5
	Subtotal Tax Collector	5.5	5.5	5.5
Purchasing				
	Purchasing Agent	1	1	1
	Administrative Assistant	1	1	1
	Purchasing Assistant	1	1	1
	Subtotal Purchasing	3	3	3
Comptroller's Office				
	Comptroller	1	1	1
	Assistant Comptroller	1	1	1
	Assistant to the Comptroller	1	1	1
	Senior Accountant	1	1	1
	Payroll and Pension Manager	1	1	1
	Accounts Payable/Receivable Supervisor	1	1	1
	Budget & Accounting Assistant	1	1	1
	Payroll & Benefits Specialist	1	0	0
	Accounting Clerk	2	2	2
	Payroll Clerk	1	1	1
	Subtotal Comptroller's Office	11	10	10
Treasurer's Office				
	Deputy Treasurer	1	1	1
	Accounting Clerk	1	1	1
	Bookkeeping Clerk	1	0.5	0.5
	Subtotal Treasurer's Office	3	2.5	2.5

Full-Time Position Summaries by Function (City-wide) (continued)

Department	Position	Budget Year		
		2016	2017	2018
Information Systems				
	M.I.S. Manager	1	1	1
	Senior Systems Analyst	1	1	1
	Network Manager	1	1	1
	Public Safety Technical Support Specialist	0	0	0
	Technical Support Specialist	3	3	3
	Subtotal Information Systems	6	6	6
Personnel				
	Director of Personnel	1	1	1
	Assistant Personnel Director	1	1	1
	Personnel Analyst	1	1	1
	Administrative Clerk	0	0	0
	Risk Manager	1	1	1
	Senior Administrative Assistant	1	1	1
	Administrative Assistant	0	0	0
	Benefits Specialist	0	1	1
	Subtotal Personnel	5	6	6
Corporation Counsel				
	Legal Secretary	1	1	1
	P/T Legal Administrative Assistant	0.5	0.5	0.5
	Assistant Corporation Counsel	2	2	2
	Subtotal Corporation Counsel	3.5	3.5	3.5
City Clerk				
	Town & City Clerk	1	1	1
	Assistant Town & City Clerk	1	1	1
	Statute & Legislative Coordinator	2	2	2
	Statute & Legislative Supervisor	0	0	0
	Sr. Admin. Asst. - Statute & Legislative	0	0	0
	Administrative Assistant	1	1	1
	Principal Clerk	1	1	1
	Subtotal City Clerk	6	6	6
Department of Aging				
	Executive Director of Aging	1	1	1
	Assistant Director of Aging	1	1	1
	Staff Assistant	1	1	1
	Senior Coordinator	1	1	1
	Supervisor of Senior Center Maintenance	1	1	1
	Custodian/Maintenance	1	1	1
	Custodian	1	1	1
	Subtotal Department of Aging	7	7	7
Youth Services				
	Director of Youth & Community Services	1	1	1
	Youth Advocate	1	1	1
	Youth Advocate/Outreach Support	1	1	1
	Senior Administrative Assistant	1	1	1
	Family & Social Group Worker	1	1	1
	Program Administrative Assistant	0.5	0.5	0.5
	Subtotal Youth Services	5.5	5.5	5.5
Total General Government		67	66.5	66.5

Full-Time Position Summaries by Function (City-wide) ((continued))

Department	Position	Budget Year		
		2016	2017	2018
Public Safety				
Police Department				
Police Department-Administration				
	Chief of Police	1	1	1
	Police Captain	2	2	2
	Administrative Secretary	1	1	1
	Records/Payroll Supervisor	1	1	1
	Principal Clerk	2	2	2
	Staff Assistant	1	1	1
	Evidence Clerk	1	1	1
	Technical Support Specialist	2	2	2
	Subtotal Police Department- Administration	11	11	11
Police Department-Maintenance				
	Fleet & Traffic Maintenance Technician	1	1	1
	Subtotal Police Department- Maintenance	1	1	1
Police Department- Patrol & Traffic				
	Patrol Lieutenants	9	9	9
	Sergeants	10	10	10
	Police Officers Step 7	42	45	48
	Police Officers Step 6/7	8	9	15
	Police Officers Step 5/6	6	15	0
	Police Officers Step 4/5	11	0	5
	Police Officers Step 3/4	7	5	2
	Police Officers Step 2/3/4	0	0	0
	Police Officers Step 2/3	2	3	6
	Subtotal Police Department- Patrol & Traffic	95	96	95
Police Department-Criminal Investigations				
	Detective Lieutenant	1	1	1
	Detective Sergeants	3	3	3
	Detectives	18	18	18
	Subtotal Police Department- Criminal Investigations	22	22	22
Police Department-Communications				
	Lieutenant	1	1	1
	Lead Dispatchers	4	4	4
	Public Safety Dispatchers	12.5	12.5	12.5
	Subtotal Police Department- Communications	17.5	17.5	17.5
Subtotal Police Department		146.5	147.5	146.5
Fire Department				
	Fire Chief	1	1	1
	Deputy Chief	4	4	4
	Administrative Assistant	1	1	1
	Principal Clerk	0.5	0.5	0.5
	Drill Master/Senior Captain	1	1	1
	Fire Prevention Officer	1	1	1
	Fire Prevention Inspectors	3	3	3
	Fire Captains	6	6	6
	Fire Lieutenants	18	18	18
	Fire Equipment Technician	1	1	1
	Firefighters (step 4)	46	46	46
	Firefighters (step 3/4)	3	3	3
	Firefighters (step 2/3)	0	0	0
	Firefighters (step 1/2)	3	3	3
	Subtotal Fire Department	88.5	88.5	88.5

Full-Time Position Summaries by Function (City-wide) (continued)

Department	Position	Budget Year		
		2016	2017	2018
Animal Control				
	Animal Control Officer	1	1	1
	Assistant Animal Control Officer	1	1	1
	Subtotal Animal Control	2	2	2
Building Department				
	Chief Building Official	1	1	1
	Senior Administrative Clerk	2	2	2
	Electrical Inspector	1	1	1
	Building Inspectors	2	2	1
	CEO/Assistant Building Inspector	0	0	1
	Mechanical Inspector	1	1	1
	Zoning Enforcement Officer	1	1	1
	Subtotal Building Department	8	8	8
Subtotal Public Safety		245.0	246.0	245.0
Public Works				
Administration				
	Director of Public Works	1	1	1
	Public Works Analyst	1	1	1
	Senior Administrative Assistant	1	1	1
	Accounts Payable Coordinator	1	1	1
	Accounts Receivable Coordinator	1	1	1
	Principal Clerk	0.5	0.5	0.5
	Subtotal Public Works- Administration	5.5	5.5	5.5
Engineering				
	City Engineer	1	1	1
	Assistant City Engineer	1	1	1
	Environmental Protection Technician	1	1	1
	Highway Inspector	1	1	1
	Construction Inspectors	2	2	2
	Excavation Inspector	1	1	1
	Civil Engineer	1	1	1
	Chief, Inspection & Survey	1	1	1
	Party Chief	1	1	1
	GIS/AutoCAD Technician	1	1	1
	Environmental Engineer	1	1	1
	Subtotal Public Works- Engineering	12	12	12
Land Use				
	City Planner/ Land Use Development Coordinator	1	1	1
	Administrative Secretary	1	1	1
	Assistant City Planner/ Development Coordinator	1	1	1
	Subtotal Public Works- Land Use	3	3	3
Building Maintenance				
	Facilities Manager	1	1	1
	Facilities/Maintenance Supervisor	1	1	1
	Senior Maintenance Technician	1	1	1
	Maintenance Technician	1	1	1
	Landscape Grounds Maintainer/Bldg. Technician	1	1	1
	Custodians	5	5	5
	Subtotal Public Works- Building Maintenance	10	10	10

Full-Time Position Summaries by Function (City-wide) (continued)

Department	Position	Budget Year		
		2016	2017	2018
Streets				
	Superintendent of Streets	1	1	1
	Assistant Superintendent of Streets/Maintenance	0	0	0
	Street Maintenance Crew Leader	6	6	6
	Tree Maintenance Crew Leader	1	1	1
	Street Maintenance Equipment Operator	3	3	3
	Light Equipment Operator	2	2	2
	Truck Driver (Heavy)	5	5	5
	Truck Driver- (Heavy-Tree Crew)	1	0	0
	Truck Driver- Light (Lantern)	1	1	1
	Aerial Tree Bucket Truck Driver	1	1	1
	Skilled Laborer	3	4	4
	Laborers	9	9	9
	Subtotal Public Works- Streets	33	33	33
Solid Waste				
	Superintendent of Solid Waste Operations	1	1	1
	Solid Waste & Recycling Operations Analyst	0	0	0
	Solid Waste Laborers	3.5	3.5	3.5
	Solid Waste Driver/Collector-Sanitation	13	13	13
	Subtotal Public Works- Solid Waste	17.5	17.5	17.5
Fleet Maintenance				
	Public Works Fleet Manager	1	1	1
	Dispatcher Yardman	1	1	1
	Mechanics	4	4	4
	Equipment Maintenance Coordinator	1	1	1
	Mechanics' Helper/Small Equipment	3	3	3
	Subtotal Public Works- Fleet Maintenance	10	10	10
Water Pollution Control				
	Assistant Director PW/WPC Manager	1	1	1
	Assistant Chief Operator/Lab Supervisor	1	1	1
	Ass't Chief Operator Wastewater Treatment Plant	1	1	1
	Collection Sytem Crew Leader	1	1	1
	Administrative Assistant/Accountant	1	1	1
	Lab Technicians	1	1	1
	Senior Process Operator	1	1	1
	Process Operator- CLASS 3	2	2	2
	Process Operator	4	5	5
	Heavy Equipment Operator	0	0	0
	Truck Driver-WPC	2	2	2
	Electro-Mechanical Maintenance Tech.	3	2	2
	Semi-Skilled Craftsman	3	3	3
	Skilled Craftsman	1	1	1
	Sewer Rehabilitation Operator	1	1	1
	Process Operator	0	0	1
	Electro Mechanical Maintenance Technician	0	0	1
	Subtotal Public Works- Water Pollution	23	23	25
Transfer Station				
	Heavy Equip/Transfer Station Operator	2	2	2
	Transfer Station Attendant	2	2	2
	Landfill/Transfer Station Scale Operator	1	1	1
	Solid Waste Laborers	0.5	0.5	0.5
	Subtotal Public Works- Transfer Station	5.5	5.5	5.5
Subtotal Public Works		119.5	119.5	121.5

Full-Time Position Summaries by Function (City-wide) (continued)

Department	Position	Budget Year		
		2016	2017	2018
Health & Social Services				
Community Services				
	Community Services Coordinator	1	1	2
	Subtotal Community Services	1	1	2
School Readiness				
	School Readiness Grant Manager	1	1	1
	Subtotal School Readiness	1	1	1
Subtotal Health & Social Services		2	2	3
Libraries				
Main Library				
	Library Director	1	1	1
	Programming/Public Relations Manager	1	1	1
	Circulation Clerk	5	5	5
	Administrative Assistant	1	1	1
	Supervisor of Library Maintenance	1	1	1
	Custodian/Maintenance	1	1	1
	Custodian	1	1	1
	Technical Services Clerk	1	1	1
	Floater/Reader's Advisor	1	1	1
	Reference Assistant	1	1	1
	Reference Assistant/Historian	1	1	1
	Assistant Info Services Librarian	1	1	1
	Technical Services Coordinator	1	1	1
	Supervisor Library Info Services	1	1	1
	Supervisor of Circulation	1	1	1
	Supervisor of Children's Services	1	1	1
	Assistant Children's Service Librarian	1	1	1
	Children's Assistant/Young Adult Librarian	1	1	1
	Children's Assistant	3	3	3
	Computer Lab Supervisor	1	1	1
	Subtotal Main Library	26	26	26
Manross Library				
	Supervisor of Branch Services	1	1	1
	Assistant Branch Librarian	1	1	1
	Library Clerk	1	1	1
	Library Assistant	1	1	1
	Custodian	0.5	0.5	0.5
	Subtotal Manross Library	4.5	4.5	4.5
Subtotal Libraries		30.5	30.5	30.5

Full-Time Position Summaries by Function (City-wide) (continued)

Department	Position	Budget Year		
		2016	2017	2018
Parks & Recreation				
	Superintendent of Parks & Recreation	1	1	1
	Assistant Superintendent of Parks	1	1	1
	Recreation Coordinator	1	1	1
	Aquatics Director	1	1	1
	Parks Office Coordinator	1	1	1
	Group Leader	2	2	2
	Mechanic	1	1	1
	Skilled Utility Craftsperson	2	2	2
	Heavy Truck Driver	1	1	1
	Light Truck Driver	1	1	1
	Landscape Gardener	1	1	1
	Helper Craftsman	4	4	4
	Semi-Skilled Technician	4	4	4
	Yard Attendant	1	1	1
Subtotal Parks & Recreation		22	22	22
Board of Education				
	Full-time Positions	968	988	955
Subtotal Board of Education		968	988	955
Bristol Development Authority				
	Executive Director- BDA	1	1	1
	Grants Administrator	1	1	1
	Grants Assistant	1	1	0
	Community Development Coordinator	1	1	1
	Housing Rehabilitation Specialist	1	1	1
	Administrative Assistant	1	1	1
	Economic Development Specialist	0	0	1
	Marketing & Public Relations Specialist	0	0	1
Subtotal Bristol Development Authority		6	6	7
Bristol Water Department				
	Full-time Positions	37	37	37
Subtotal Bristol Water Department		37	37	37
Total Budgeted Full-Time Positions		1,497.0	1,517.5	1,487.5

**BRISTOL vs. STATE OF CONNECTICUT
PER CAPITA/PERCENT OF TOTAL DATA**

<u>YEAR</u>	<u>TITLES</u>	<u>AMOUNT</u>	<u>STATE AVERAGE</u>
2010	Population	60,510	21,171
2010	Population Density per Sq. Mile	2,282.50	738.50
2010	School Enrollment	8,784	3,244
2010	Net Current Expenditures per Pupil	\$12,156	\$13,568
2010	Unemployment	9.80%	9.10%
2010	Equalized Net Grand List	\$ 6,111,926,027	\$ 3,239,012,006
2010	Per Capita	\$101,007	\$152,995
2010	Equilized Mill Rate	17.93	15.84
2010	Current Year Adjusted Tax Levy Per Capita	\$2,004.53	\$2,424.00
2010	Current Year Property Tax Collection %	98.6%	98.4%
2010	Total Square Miles	26.51	28.67
2010	Debt Per Capita	\$896.00	\$2,187.00
2010	Ratio of Debt to Equalized Net Grand List	9%	1.4%
2010	Tax Collection Rates	98.5%	98.5%
2010	Property Tax Revenues as % of Total Revenues	62.00%	71.70%
2010	Equalized Net Grand List per Capital	101,875	152,995
2010	Population, percent change, 2000 to 2010	0.7%	4.9%
2010	Persons under 5 years	5.6%	5.7%
2010	Persons under 18 years	21.4%	22.9%
2010	Persons 65 years and over	14.9%	14.2%
2010	Female persons	51.8%	51.3%
2010	Persons per square mile	2,289.8	738.1
2010	White persons, percent, 2010 (a)	87.7%	77.6%
2010	Black persons, percent, 2010 (a)	3.8%	10.1%
2010	American Indian and Alaska Native persons, percent, 2010 (a)	0.2%	0.3%
2010	Asian persons, percent, 2010 (a)	1.9%	3.8%
2010	Persons reporting two or more races, percent, 2010	2.5%	2.6%
2010	Persons of Hispanic or Latino origin, percent, 2010 (b)	9.6%	13.4%
2010	White persons not Hispanic, percent, 2010	83.0%	71.2%
2010	Housing units, 2010	27,011	1,487,891
2010	Homeownership rate, 2006-2010	66.4%	69.2%
2010	Housing units in multi-unit structures, percent, 2006-2010	41.0%	34.6%
2010	Median value of owner-occupied housing units, 2006-2010	\$218,900	\$296,500
2010	Households, 2006-2010	24,966	1,359,218
2010	Persons per household, 2006-2010	2.39	2.52
2010	Per capita money income in past 12 months (2010 dollars) 2006-2010	\$29,629	\$36,775
2010	Median household income 2006-2010	\$58,537	\$67,740
2010	Persons below poverty level, percent, 2006-2010	7.7%	9.2%
2007	Manufacturers shipments, 2007 (\$1,000)	719,217	58,404,898
2007	Merchant wholesaler sales, 2007 (\$1,000)	253,394	107,917,037
2007	Retail sales, 2007 (\$1000)	803,263	52,165,480
2007	Retail sales per capita, 2007	\$13,218	\$14,953
2007	Accommodation and food services sales, 2007 (\$1,000)	62,106	9,138,437

INDEX

A

Acronyms	46-48	RG
Administration- Public Works	218-219	PW
Aging Services, Dept. of	163-167	GG
All Other	298-299	MS

Animal Control	208-209	PS
Appendix	371-398	AP
Assessed and Estimated Value of Taxable Property	376-377	AP

Assessor	134-137	GG
Assessor's Grand List	6	TOC

B

Board of Assessment Appeals	137-139	GG
Board of Education (Summary)	265-270	BOE
Board of Education Expenditure Objects	271-272	BOE
Board of Finance	160-162	GG
Bond Ratings	356-357	DM
Bristol/Burlington Health District	247-249	HSS
Budget Cycle Descriptions	32-33	RG
Budgetary Basis	33-34	RG
Budgetary Profiles	81-98	BP

Budgetary Profiles Overview (graph)	81	BP
Building Inspection	212-214	PS
Building Maintenance Division	224-226	PW

C

Capital Budget Summary	343-344	CBS
Capital Budget Funding Sources	347	CBS
Capital Budget Legal Requirements	345-347	CBS
Capital Budget Project Profiles	351-353	CBS
Capital Budget Highlights	348-349	CBS
Cemetery Upkeep	261-262	HSS
Chairman's Transmittal Letter	9-11	TOC
Children's Library	279	L
City Clerk	156-160	GG
City Council	124-125	GG

C (con't)

City Map	25	RG
City Treasurer	146-149	GG
Code Enforcement Committee	249-252	HSS
C-Med-NCC/Emergency Medical Service	257-258	HSS
Combined Budgetary Schedule Expenditure & Appropriation Uses by Function	97-98	BP
Combined Budgetary Schedule Revenue & Fund Sources	91-96	BP

Committees, Boards & Commissions	178	GG
Community Development Act (BDA)	304-312	SR
Community Promotions	177-178	GG
Community Services	244-246	HSS
Comptroller	143-145	GG
Comptroller's Transmittal Letter	12-20	TL
Corporation Counsel	154-156	GG

D

Debt Policy	61-69	PI
Debt Management Charts	363-364	DM
Debt Management Summary	355-356	DM
Debt Management Rating Guide	358	DM
Description of Government/History	27	RG
Distinguished Budget Presentation Award	3	TOC
Donations Policy	80	PI

E

Elected and Appointed Officials	1-2	TOC
Emergency Management Services	210-212	PS
Employee Benefits	293-294	MS
Engineering	220-221	PW

Section Tabs Summaries			
TOC Table of Contents	PW Public Works	ISF Internal Service Fund	
TL Transmittal Letter	HSS Health and Social Services	CBS Capital Budget Summary	
RG Readers Guide	BOE Board of Education	DM Debt Management	
PI Policy Initiatives	L Libraries	AP Appendix	
BP Budgetary Profiles	PR Parks and Recreation		
OBS Operating Budget Summary	MS Miscellaneous		
GG General Government	SR Special Revenue Funds		
PS Public Safety	EF Enterprise Fund		

INDEX (continued)

F

Fleet - PW	240-241	PW
Fleet Maintenance Division of PW	233-234	PW
Fire Department	198-207	PS
Fixed Asset Policies	69-76	PI
Full-time Position Summaries	388-394	AP
Full-time Positions Summary	29-31	RG
Functional Relationships	37-38	RG
Fund Balances	110-112	OBS
Fund Structure	34-36	RG

G

GASB 45	61	PI
General Budgetary Controls	33	RG
General City Insurance	295-297	MS
General Fund Balance Policy	57-59	PI
General Fund Uses of Funds Summary	113	OBS
General Government Summary	123	GG
Glossary of Terms	39-46	RG
Governance Map	26	RG
Guide to the Document	21-24	RG

H

Health & Social Services Agencies	247-264	HSS
Health & Social Services Summary	243	HSS
Health Benefits Fund	341	ISF
Heart & Hypertension	294	MS
Housing Code Board of Appeals	163	GG
Housing Inventory/ Housing Values	49-50	RG

I

Index	406-408	AP
Information Systems	149-151	GG
Interdistrict Cooperative Program	174-177	GG
Internal Service Fund	339-340	ISF
Investment Policy	76-79	PI

K

Key Financial Policies	59-60	PI
------------------------	-------	----

L

Land Use	222-224	PW
Libraries Summary	273-278	L
Library Bequest	280	L
Line Painting Division of PW	241-242	PW
LOCIP	327	SR
Long Term Debt Interest Payments	363	DM
Long Term Debt Principal Payments	363	DM

M

Major Road Improvements Division of PW	237-238	PW
Manross Library	279	L
Mayor's Office	126-128	GG
Mayor's Proclamation	4-5	TOC
Mill Rate Recap	7-8	TOC
Miscellaneous Section Expenditure Summary	291-292	MS
Mission Statement	51	PI
Municipal Rankings	395	AP

N

Naugatuck Valley Council of Governments	168	GG
---	-----	----

North Central Regional Mental Health Board	253-255	HSS
--	---------	-----

O

Operating Budget Summary	99-122	OBS
Operating Transfers Out	300-301	MS
Organization Chart	28	RG
Other City Buildings	239-240	PW
Other Post Employment Benefits	299-300	MS

Section Tabs Summaries		
TOC Table of Contents	PW Public Works	ISF Internal Service Fund
TL Transmittal Letter	HSS Health and Social Services	CBS Capital Budget Summary
RG Readers Guide	BOE Board of Education	DM Debt Management
PI Policy Initiatives	L Libraries	AP Appendix
BP Budgetary Profiles	PR Parks and Recreation	
OBS Operating Budget Summary	MS Miscellaneous	
GG General Government	SR Special Revenue Funds	
PS Public Safety	EF Enterprise Fund	

INDEX (continued)

P

Parks & Recreation	281-290	PR
Performance Measurement	33	RG
Personnel	151-153	GG
Pine Lake Challenge Course	323-326	SR
Police Administration	181-187	PS
Police Communications	196-197	PS
Police Criminal Investigation	193-195	PS
Police Maintenance	188	PS
Police Patrol & Traffic	189-192	PS
Police Special Services	195	PS
Policy Board of Finance Review and Approval	53	PI
Policy Comptroller Assistance to Board of Finance	54	PI
Policy Departmental and Agency Budget Requests	52	PI
Policy Emerging Issues	54	PI
Policy Executive Guidelines	52	PI
Policy Initiatives	51-80	PI
Policy Other Funds	55-57	PI
Policy Past Trends	53	PI
Policy Revenues	53	PI
Population Trends	48	RG
Principal Property Taxpayers	373	AP
Probate Court	128-130	GG
Projected Financial Condition- Enterprise Fund	86	BP
Projected Financial Condition- General Fund	85	BP
Projected Financial Condition- Internal Service Fund	87	BP
Property Tax Levies and Collections	380	AP
Public Buildings	302	MS
Public Safety Summary	179	PS
Public Works Summary	215-217	PW
Purchasing	141-143	GG

R

Railroad Maintenance	238	PW
Reader's Guide	21-50	RG
Registrars of Voters	130-133	GG
Retirement Benefits	292-293	MS
Revenues - General Fund	117-119	OBS

S

Schedule of Debt Limitation	370-372	DM
School Lunch Program – Fund 127	321-322	SR
School Readiness Program	262-264	HSS
Sewer Operating & Assessment Fund (WPC)	313-319	SR
Snow Removal	235-236	PW
Solid Waste Division of PW	230-232	PW
Solid Waste Disposal Fund	320	SR
Sources of Funds Summary	82	BP
Special Revenue Funds Summary	303-304	SR
St. Vincent DePaul Society	256-257	HSS
Street Lighting	242	PW
Streets Division of PW	227-230	PW
Substance Abuse Action Council	258	HSS
Summary of Operating Budget	84	BP
Summary of Sources & Uses of Funds	89	BP
Comparative Schedule- Enterprise Fund	89	BP
Summary of Sources & Uses of Funds	90	BP
Comparative Schedule- Internal Service	90	BP
Summary of Sources & Uses of Funds	88	BP
Comparative Schedule-General Fund	88	BP

T

Table of Contents	i-vi	TOC
Tax Collector	139-141	GG
Transfer Station Fund	237-330	SR
Transmittal Letter	9-20	TL
Treasurer's Office	146-149	GG

U

Uses of Funds Summary	83	BP
-----------------------	-----------	-----------

V

Veterans Strong Community Center	260	HSS
----------------------------------	------------	------------

W

Water Department (Enterprise Fund)	331-338	EF
Workers' Compensation Fund	342	ISF

Y

Youth Services	168-173	GG
----------------	----------------	-----------

Section Tabs Summaries			
TOC Table of Contents	PW Public Works	ISF Internal Service Fund	
TL Transmittal Letter	HSS Health and Social Services	CBS Capital Budget Summary	
RG Readers Guide	BOE Board of Education	DM Debt Management	
PI Policy Initiatives	L Libraries	AP Appendix	
BP Budgetary Profiles	PR Parks and Recreation		
OBS Operating Budget Summary	MS Miscellaneous		
GG General Government	SR Special Revenue Funds		
PS Public Safety	EF Enterprise Fund		